

LANSING COMMUNITY COLLEGE
 General Fund
 Operating Revenues, Expenses, and Transfers: Adopted Budget and Actual
 Month Ending October 31, 2022 Financial Review
 (33% of Fiscal Year)

LINE REF #	Operating Statement Line Item	Current Year FY 2023 Budget	Current Year FY 2023 Actual YTD Through 10/31/22	Current Year FY 2023 Balance	Current Year FY 2023 Percent Recognized	Prior Year FY 2022 Total Actual	Prior Year YTD Through 10/31/21	Prior Year FY 2022 Percent Recognized	Percentage Point Variance FY 2023 Percent of Budget Posted to FY 2022 Percent of Actual
Revenues									
1	State Appropriations	\$ 35,749,000	\$ 11,691,276	\$ 24,057,724	32.7%	\$ 36,377,586	\$ 12,626,088	34.7%	(2.0)
2	Property Taxes, Net of Estimated Uncollectible	\$ 49,464,000	\$ 16,524,761	\$ 32,939,239	33.4%	\$ 46,328,235	\$ 15,603,227	33.7%	(0.3)
3	Tuition & Fees, Net of Estimated Uncollectible	\$ 41,787,000	\$ 15,869,209	\$ 25,917,791	38.0%	\$ 42,115,877	\$ 17,714,812	42.1%	(4.1)
4	Other Revenues	\$ 3,546,000	\$ 441,879	\$ 3,104,121	12.5%	\$ 3,598,256	\$ 361,221	10.0%	2.4
	Total Revenues	\$ 130,546,000	\$ 44,527,126	\$ 86,018,875	34.1%	\$ 128,419,954	\$ 46,305,348	36.1%	(1.9)
Salary and Benefit Expenses									
5	Salaries & Wages	\$ 61,103,000	\$ 18,848,218	\$ 42,254,782	30.8%	\$ 58,264,776	\$ 18,197,245	31.2%	(0.4)
6	Employee Benefits	\$ 28,214,900	\$ 8,851,615	\$ 19,363,286	31.4%	\$ 26,241,803	\$ 8,307,951	31.7%	(0.3)
	Total Salary and Benefit Expenses	\$ 89,317,900	\$ 27,699,832	\$ 61,618,068	31.0%	\$ 84,506,579	\$ 26,505,196	31.4%	(0.4)
Other Operating Expenses									
7	Services & Supplies	\$ 24,726,100	\$ 8,910,855	\$ 15,815,245	36.0%	\$ 22,109,452	\$ 8,420,047	38.1%	(2.0)
	Total Operating Expenses	\$ 114,044,000	\$ 36,610,687	\$ 77,433,313	32.1%	\$ 106,616,031	\$ 34,925,243	32.8%	(0.7)
Student Financial Support Expenses									
8	Tuition & Fee Scholarships	\$ 1,850,700	\$ 736,390	\$ 1,114,310	39.8%	\$ 1,839,482	\$ 673,974	36.6%	3.2
9	Child Care Scholarships	\$ 261,800	\$ 28,535	\$ 233,265	10.9%	\$ 111,672	\$ 14,718	13.2%	(2.3)
	Total Student Financial Support Expenses	\$ 2,112,500	\$ 764,925	\$ 1,347,575	36.2%	\$ 1,951,154	\$ 688,692	35.3%	0.9
	Total Expenses	\$ 116,156,500	\$ 37,375,612	\$ 78,780,888	32.2%	\$ 108,567,185	\$ 35,613,935	32.8%	(0.6)
Transfers (In)/Out									
11	Grant Match and Other, Net	\$ 690,000	\$ 64,653	\$ 625,347	9.4%	\$ 793,580	\$ 71,271	9.0%	0.4
12	Capital Equipment	\$ 250,000	\$ 250,000	\$ -	100.0%	\$ 450,000	\$ 450,000	100.0%	-
13	Debt Service	\$ 6,600,000	\$ 6,600,000	\$ -	100.0%	\$ 7,170,000	\$ 7,170,000	100.0%	-
14	Physical Plant Improvement	\$ 3,000,000	\$ 3,000,000	\$ -	100.0%	\$ 2,763,000	\$ 2,763,000	100.0%	-
15	Technology Infrastructure	\$ 2,400,000	\$ 2,400,000	\$ -	100.0%	\$ 2,000,000	\$ 2,000,000	100.0%	-
16	Technology Fee	\$ 219,000	\$ 131,509	\$ 87,491	60.0%	\$ 213,592	\$ 143,862	67.4%	(7.3)
17	505 Capitol Avenue Capital Project	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	-
18	Strategic Financial Fund - State Appropriations	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	-
19	Board Designated Funds	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	-
20	Michigan New Jobs Training Program	\$ (75,000)	\$ (40,507)	\$ (34,493)	54.0%	\$ (47,869)	\$ -	0.0%	54.0
	Total Transfers	\$ 13,084,000	\$ 12,405,655	\$ 678,345	94.8%	\$ 13,342,303	\$ 12,598,133	94.4%	0.4
21	Contingency	\$ 1,305,500	\$ -	\$ 1,305,500	0.0%	\$ -	\$ -	0.0%	-
	Total Revenues	\$ 130,546,000	\$ 44,527,126	\$ 86,018,875	34.1%	\$ 128,419,954	\$ 46,305,348	36.1%	(1.9)
	Total Expenses and Transfers	\$ 130,546,000	\$ 49,781,267	\$ 80,764,733	38.1%	\$ 121,909,488	\$ 48,212,068	39.5%	(1.4)
	Net Change in Unrestricted Fund Balance	\$ -	\$ (5,254,141)	\$ 5,254,141		\$ 6,510,466	\$ (1,906,720)		
	Unrestricted General Fund Balance Beginning of Period	\$ 27,841,739	\$ 34,352,205	\$ 6,510,466		\$ 27,841,739	\$ 27,841,739		
	Unrestricted General Fund Balance End of Period	\$ 27,841,739	\$ 29,098,064	\$ 1,256,325		\$ 34,352,205	\$ 25,935,019		

LANSING COMMUNITY COLLEGE
 General Fund
 Operating Expenses: Adopted Budget and Actual Expenses
 Month Ending October 31, 2022 Financial Review
 (33% of Fiscal Year)

LINE REF #	Operating Division/Account	Current Year FY 2023 Budget	Current Year FY 2023 Actual YTD Through 10/31/22	Current Year FY 2023 Balance	Current Year FY 2023 Percent Recognized	Prior Year FY 2022 Total Actual*	Prior Year YTD Through 10/31/21	Prior Year FY 2022 Percent Recognized	Percentage Point Variance FY 2023 Percent of Budget Posted to FY 2022 Percent of Actual
<u>Operating Expenses - Divisions</u>									
1	Academic Affairs	\$ 8,169,900	\$ 2,722,806	\$ 5,447,094	33.3%	\$ 7,524,501	\$ 2,583,625	34.3%	(1.0)
2	Administrative Services	\$ 14,133,600	\$ 4,274,825	\$ 9,858,775	30.2%	\$ 13,190,359	\$ 3,930,364	29.8%	0.4
3	Advancement & External Affairs	\$ 1,610,000	\$ 421,059	\$ 1,188,941	26.2%	\$ 1,300,053	\$ 420,278	32.3%	(6.2)
4	Arts & Sciences	\$ 23,998,500	\$ 7,227,984	\$ 16,770,516	30.1%	\$ 23,436,047	\$ 7,031,410	30.0%	0.1
5	Board of Trustees	\$ 341,200	\$ 102,650	\$ 238,550	30.1%	\$ 270,775	\$ 79,832	29.5%	0.6
6	Business Operations	\$ 4,331,500	\$ 1,593,723	\$ 2,737,777	36.8%	\$ 3,899,723	\$ 1,380,684	35.4%	1.4
7	Community Education & Workforce Dvlpmnt	\$ 3,920,500	\$ 1,166,694	\$ 2,753,806	29.8%	\$ 3,483,837	\$ 1,123,815	32.3%	(2.5)
8	Diversity, Equity & Inclusion	\$ 1,330,900	\$ 290,143	\$ 1,040,757	21.8%	\$ 1,070,367	\$ 325,179	30.4%	(8.6)
9	Executive Office	\$ 1,702,400	\$ 588,736	\$ 1,113,664	34.6%	\$ 1,569,894	\$ 556,723	35.5%	(0.9)
10	Financial Services	\$ 5,980,400	\$ 1,985,744	\$ 3,994,656	33.2%	\$ 5,693,658	\$ 1,844,239	32.4%	0.8
11	Health & Human Services	\$ 11,482,300	\$ 3,292,422	\$ 8,189,878	28.7%	\$ 10,636,185	\$ 3,407,736	32.0%	(3.4)
12	Human Resources	\$ 2,233,200	\$ 687,443	\$ 1,545,757	30.8%	\$ 1,900,306	\$ 577,081	30.4%	0.4
13	Information Technology Services	\$ 12,618,500	\$ 5,613,731	\$ 7,004,769	44.5%	\$ 11,971,714	\$ 5,256,512	43.9%	0.6
14	Student Affairs	\$ 11,359,100	\$ 3,394,207	\$ 7,964,893	29.9%	\$ 10,369,302	\$ 3,306,280	31.9%	(2.0)
15	Technical Careers	\$ 10,832,000	\$ 3,248,520	\$ 7,583,480	30.0%	\$ 10,299,311	\$ 3,101,485	30.1%	(0.1)
	Total all Divisions	\$ 114,044,000	\$ 36,610,687	\$ 77,433,313	32.1%	\$ 106,616,031	\$ 34,925,243	32.8%	(0.7)
<u>Operating Expenses - Account</u>									
16	Full-Time Administrator	\$ 9,978,900	\$ 3,431,819	\$ 6,547,081	34.4%	\$ 9,987,879	\$ 3,252,268	32.6%	1.8
17	Full-Time Professional Technical	\$ 12,237,700	\$ 3,972,518	\$ 8,265,182	32.5%	\$ 11,422,886	\$ 3,512,476	30.7%	1.7
18	Part-Time Professional Technical	\$ 709,900	\$ 220,421	\$ 489,479	31.0%	\$ 646,017	\$ 235,943	36.5%	(5.5)
19	Full-Time Faculty	\$ 16,764,500	\$ 4,687,849	\$ 12,076,651	28.0%	\$ 16,250,300	\$ 4,599,201	28.3%	(0.3)
20	Part-Time Faculty	\$ 9,153,500	\$ 3,068,287	\$ 6,085,213	33.5%	\$ 9,865,933	\$ 3,274,544	33.2%	0.3
21	Full-Time Support	\$ 9,244,500	\$ 2,811,939	\$ 6,432,561	30.4%	\$ 8,211,081	\$ 2,717,282	33.1%	(2.7)
22	Part-Time Support	\$ 1,848,200	\$ 386,925	\$ 1,461,275	20.9%	\$ 1,213,744	\$ 436,478	36.0%	(15.0)
23	Student	\$ 1,165,800	\$ 268,459	\$ 897,341	23.0%	\$ 666,936	\$ 169,053	25.3%	(2.3)
	Total Salaries and Wages	\$ 61,103,000	\$ 18,848,218	\$ 42,254,782	30.8%	\$ 58,264,776	\$ 18,197,245	31.2%	(0.4)
24	Employee Benefits	\$ 28,214,900	\$ 8,851,615	\$ 19,363,286	31.4%	\$ 26,241,803	\$ 8,307,951	31.7%	(0.3)
25	Institutional Expenses	\$ 2,257,700	\$ 1,019,894	\$ 1,237,806	45.2%	\$ 1,783,560	\$ 1,117,686	62.7%	(17.5)
26	Utilities	\$ 3,858,000	\$ 983,744	\$ 2,874,256	25.5%	\$ 3,151,288	\$ 879,253	27.9%	(2.4)
27	Professional Services	\$ 1,322,400	\$ 335,619	\$ 986,781	25.4%	\$ 1,221,666	\$ 181,086	14.8%	10.6
28	Purchased Services	\$ 4,614,000	\$ 1,207,272	\$ 3,406,728	26.2%	\$ 3,716,572	\$ 1,172,672	31.6%	(5.4)
29	Rental Expense	\$ 962,500	\$ 267,944	\$ 694,556	27.8%	\$ 1,193,771	\$ 307,712	25.8%	2.1
30	Repair and Maintenance	\$ 1,809,100	\$ 849,793	\$ 959,307	47.0%	\$ 2,044,591	\$ 907,472	44.4%	2.6
31	Supplies	\$ 8,396,800	\$ 3,931,683	\$ 4,465,117	46.8%	\$ 8,180,968	\$ 3,726,719	45.6%	1.3
32	Travel, Training and Conferences	\$ 1,505,600	\$ 314,906	\$ 1,190,694	20.9%	\$ 817,036	\$ 127,447	15.6%	5.3
	Total Services and Supplies	\$ 24,726,100	\$ 8,910,855	\$ 15,815,245	36.0%	\$ 22,109,452	\$ 8,420,047	38.1%	(2.0)
	Total All Accounts	\$ 114,044,000	\$ 36,610,687	\$ 77,433,313	32.1%	\$ 106,616,031	\$ 34,925,243	32.8%	(0.7)

* Fiscal year 2022 Operating Expenses - Divisions amounts restated to conform with current year presentation.

LANSING COMMUNITY COLLEGE
Statement of Net Position
As of October 31, 2022

Line Ref #	Statement Line Item	Current Fiscal Year 2023	Prior Fiscal Year 2022
	Current Assets:		
1	Cash and Cash Equivalents	\$ 12,303,092	\$ 30,935,563
2	Short-Term Investments	\$ 81,615,981	\$ 83,210,181
3	Property Taxes Receivable, Net of Est Uncollectible	\$ 23,677,016	\$ 21,946,415
4	State Appropriations Receivable	\$ 31,217,440	\$ 30,232,080
5	Federal and State Grants Receivable	\$ 6,644,008	\$ 8,147,420
6	Accounts Receivable, Net of Est Uncollectible	\$ 10,324,825	\$ 10,401,194
7	Prepaid Expenses	\$ 435,783	\$ 451,363
8	Due from Component Unit	\$ 21,552	\$ 206,886
	Total Current Assets	\$ 166,239,696	\$ 185,531,102
	Noncurrent Assets:		
9	Lease Assets, Net of Accumulated Amortization	\$ 1,531,130	\$ 1,936,247
10	Capital Assets, Net of Accumulated Depreciation	\$ 215,976,416	\$ 194,438,689
	Total Noncurrent Assets	\$ 217,507,546	\$ 196,374,936
	Total Assets	\$ 383,747,242	\$ 381,906,038
	Deferred Outflow of Resources:		
11	Deferred Charge on Refunding	\$ 1,818,836	\$ 1,650,664
12	Deferred Pension Amounts	\$ 32,081,158	\$ 48,160,423
	Total Deferred Outflows of Resources	\$ 33,899,994	\$ 49,811,087
	Current Liabilities:		
13	Accounts Payable	\$ 2,070,792	\$ 1,213,716
14	Accrued Interest Payable	\$ -	\$ -
15	Accrued Payroll and Other Compensation	\$ 3,995,774	\$ 4,617,479
16	Accrued Vacation	\$ 2,284,992	\$ 1,841,206
17	Unearned Revenue	\$ 70,212,013	\$ 68,189,390
18	Current Portion of Long-Term Lease Obligations	\$ 405,978	\$ 406,535
19	Current Portion of Long-Term Debt Obligations	\$ 5,025,000	\$ 4,495,000
	Total Current Liabilities	\$ 83,994,549	\$ 80,763,327
	Noncurrent Liabilities:		
20	Bonds Payable	\$ 93,427,706	\$ 102,664,863
21	Lease Liability	\$ 1,123,734	\$ 1,529,712
22	Net Pension Liability	\$ 117,177,936	\$ 176,522,247
23	Net Other Post-Employment Benefits Liability	\$ 7,234,259	\$ 26,773,639
	Total Noncurrent Liabilities	\$ 218,963,635	\$ 307,490,461
	Total Liabilities	\$ 302,958,184	\$ 388,253,788
24	Deferred Inflow of Resources - Pension Amounts	\$ 85,508,497	\$ 37,274,684
25	Net Position:		
	Invested in Capital Assets, Net of Related Debt	\$ 127,387,003	\$ 120,894,193
	Restricted for Restricted Fund Activities	\$ 291,512	\$ 385,836
	Unrestricted	\$ (98,497,959)	\$ (115,091,377)
	Total Net Position	\$ 29,180,556	\$ 6,188,653

**Lansing Community College
Schedule of Investments
As of October 31, 2022**

Cash & Cash Equivalents

Account	Cash Balance	Yield	Estimated Annual Income
Chase - Checking	\$ 6,146,268	0.00%	\$ -
Chase - Savings	\$ 6,156,823	0.05%	\$ 3,000
Total Cash & Cash Equivalents	\$ 12,303,092		\$ 3,000

Short Term (< one year)

Account	Market Value	Yield	Estimated Annual Income*
CDARs First National Bank of Michigan	\$ 19,277,269	0.32%	\$ 60,000
ICS First National Bank of Michigan	\$ 6,233,604	0.16%	\$ 10,000
PNC Money Market Account	\$ 17,652,462	3.00%	\$ 350,000
Michigan Liquid Asset Fund Investments	\$ 28,878,479	3.00%	\$ 425,000
Michigan Liquid Asset Fund Investments - Bond Designated	\$ 9,574,169	3.00%	\$ 20,000
Total Short Term Investments	\$ 81,615,981		\$ 865,000

**Estimation subject to change due to market fluctuation.*

LANSING COMMUNITY COLLEGE
 Statement of Revenues, Expenses and Changes in Net Position
 Month Ending October 31, 2022

Operating Statement Line item	All Funds Current Year-to-Date Actual	General Fund	GASB Lease/Agreements Fund	Pension Liability Fund	Designated Funds	Auxiliary Service Funds	Restricted Funds	Plant Funds
Operating Revenues:								
Tuition & Fees, Net of Estimated Uncollectible	\$ 17,035,937	\$ 15,869,209	\$ -	\$ -	\$ (2,052)	\$ 644,781	\$ -	\$ 523,999
Federal Grants and Contracts	\$ 718,614	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 718,614	\$ -
State Grants and Contracts	\$ 619,632	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 619,632	\$ -
Local Grants and Contracts	\$ 1,264,387	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,264,387	\$ -
Sales and Services of Auxiliary Activities	\$ 205,358	\$ 723	\$ -	\$ -	\$ -	\$ 202,796	\$ -	\$ 1,839
Michigan New Jobs Training Programs	\$ 104,755	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 104,755	\$ -
Miscellaneous	\$ 306,382	\$ 215,225	\$ -	\$ -	\$ -	\$ 14,692	\$ -	\$ 76,464
Total Operating Revenue	\$ 20,255,064	\$ 16,085,157	\$ -	\$ -	\$ (2,052)	\$ 862,269	\$ 2,707,387	\$ 602,302
Operating Expenses:								
Instruction	\$ 10,762,568	\$ 10,680,264	\$ -	\$ -	\$ -	\$ -	\$ 82,304	\$ -
Instructional Support	\$ 6,620,119	\$ 6,436,180	\$ -	\$ -	\$ 33,607	\$ -	\$ 150,332	\$ -
Student Services	\$ 12,121,153	\$ 4,848,652	\$ -	\$ -	\$ 39,605	\$ 10,367	\$ 7,222,528	\$ -
Public Services	\$ 703,568	\$ 373,282	\$ -	\$ -	\$ -	\$ 7,156	\$ 323,130	\$ -
Operation and Maintenance of Plant	\$ 5,371,375	\$ 3,817,373	\$ -	\$ -	\$ -	\$ 342,408	\$ 3,187	\$ 1,208,407
Information Technology	\$ 6,020,469	\$ 5,650,765	\$ -	\$ -	\$ 14,861	\$ 18,511	\$ 410	\$ 335,923
Institutional Administration	\$ 5,800,165	\$ 5,569,096	\$ -	\$ -	\$ -	\$ 121,932	\$ 109,137	\$ -
Depreciation	\$ 2,912,203	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,912,203
Total Operating Expenses	\$ 50,311,619	\$ 37,375,612	\$ -	\$ -	\$ 88,073	\$ 500,374	\$ 7,891,027	\$ 4,456,533
Operating Income (Loss)	\$ (30,056,555)	\$ (21,290,454)	\$ -	\$ -	\$ (90,125)	\$ 361,895	\$ (5,183,640)	\$ (3,854,231)
Non Operating Revenues (Expenses):								
State Appropriations	\$ 11,691,276	\$ 11,691,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Taxes, Net of Estimated Uncollectible	\$ 16,524,761	\$ 16,524,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investment Income	\$ 323,881	\$ 212,196	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,685
Interest on Capital Asset - Related Debt	\$ (1,088,335)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,088,335)
PELL	\$ 5,141,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,141,132	\$ -
Non-operating federal grant - HEERF Act	\$ 1,813,665	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,813,665	\$ -
Miscellaneous Non-Operating Revenue/(Loss)	\$ 13,431	\$ 13,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (304)
Net Non-operating Revenue (Expenses)	\$ 34,419,811	\$ 28,441,968	\$ -	\$ -	\$ -	\$ -	\$ 6,954,797	\$ (976,954)
Income (Loss) Before Transfers	\$ 4,363,256	\$ 7,151,514	\$ -	\$ -	\$ (90,125)	\$ 361,895	\$ 1,771,157	\$ (4,831,186)
Transfers:								
Transfers In/(Out), Net	\$ -	\$ (12,405,655)	\$ -	\$ -	\$ 131,509	\$ (500,000)	\$ (146,996)	\$ 12,921,143
Capitalization of Fixed Assets From Non-Plant Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,562,631)	\$ 1,562,631
Net Increase (Decrease) in Net Position	\$ 4,363,256	\$ (5,254,141)	\$ -	\$ -	\$ 41,384	\$ (138,105)	\$ 61,530	\$ 9,652,588
Net Position:								
Beginning of Year	\$ 24,817,300	\$ 34,352,205	\$ 412,686	\$ (177,839,534)	\$ 6,735,872	\$ 1,869,237	\$ 229,982	\$ 159,056,852
Net Position End of Period	\$ 29,180,556	\$ 29,098,064	\$ 412,686	\$ (177,839,534)	\$ 6,777,256	\$ 1,731,132	\$ 291,512	\$ 168,709,440

LANSING COMMUNITY COLLEGE
Plant Funds
Schedule of Budget and Expenses
Month Ending October 31, 2022

Plant Fund Classifications	Fiscal Year 2023 Approved Budget	Actual YTD Expenses Through 10/31/22 (33% of Fiscal Year)	Fiscal Year 2023 Percentage Expended
Capital Equipment	\$ 250,000	\$ 92,148	36.9%
Physical Plant Improvements	\$ 2,878,000	\$ 1,264,940	44.0%
Technology Infrastructure	\$ 2,200,000	\$ 364,418	16.6%
Total Expenses	\$ 5,328,000	\$ 1,721,506	32.3%

LANSING COMMUNITY COLLEGE
Capital Projects
Month Ending October 31, 2022

Approved Capital Projects	Project Approved Budget	Cumulative Project Expenses	Available Balance
Capital Project: 505 Capitol Avenue Building			
Construction Costs	\$ 6,300,000	\$ -	\$ 6,300,000
Contingency	\$ 700,000	\$ -	\$ 700,000
Total Capital Project 505 Capitol Avenue Building	\$ 7,000,000	\$ -	\$ 7,000,000
2019 Capital Project Parking Facilities			
Parking Facilities	\$ 51,000,000	\$ 40,382,956	\$ 10,617,044
Total 2019 Capital Project Parking Facilities	\$ 51,000,000	\$ 40,382,956	\$ 10,617,044
2021 Capital Project Infrastructure Upgrades			
Heating, Ventilation, Air Conditioning Upgrades	\$ 9,400,000	\$ 3,320,663	\$ 6,079,337
Roof Replacements	\$ 2,000,000	\$ 235,800	\$ 1,764,200
Mason Aviation Boiler/Water Heater	\$ 200,000	\$ 119,932	\$ 80,068
Total 2021 Capital Project Infrastructure Upgrades	\$ 11,600,000	\$ 3,676,395	\$ 7,923,605
2022 Capital Project Gannon Building 4th Floor			
Gannon Building 4th Floor Renovation	\$ 800,000	\$ 7,750	\$ 792,250
Total 2022 Capital Project Gannon Building 4th Floor	\$ 800,000	\$ 7,750	\$ 792,250
2022 Capital Project Rogers Carrier House			
Rogers Carrier House Exterior Improvements	\$ 600,000	\$ -	\$ 600,000
Total 2022 Capital Project Rogers Carrier House	\$ 600,000	\$ -	\$ 600,000
2022 Capital Project TLC Roof Replacement			
TLC Roof Replacement	\$ 600,000	\$ -	\$ 600,000
Total 2022 Capital Project TLC Roof Replacement	\$ 600,000	\$ -	\$ 600,000