

LANSING COMMUNITY COLLEGE  
BOARD OF TRUSTEES  
July 30, 2012

**Regular Meeting**  
Adopted Meeting Minutes

## **Call to Order**

The meeting was called to order at 6:09 p.m.

## **Roll Call**

Present: Canja, Hollister, Proctor, Rasmusson, Smith, Woods, Meyer  
Absent: None

## **Pledge of Allegiance**

Trustee Canja led the Pledge of Allegiance.

## **Limited Public Comment Regarding Agenda Items**

Jim Sturdevant: My name is Jim Sturdevant and I'm a resident of Lansing and a taxpayer. I'm here to talk about the swimming pool. There are a lot of us in the community who support LCC because it is a great resource in the community. There are a lot of things that LCC offers that people cannot get elsewhere in the community. One of those things is the swimming pool. That is one of the major reason I always vote for millages for this institution when they come on the ballot. There is a shortage of good swimming facilities available in the community. There are other facilities but not all pools are made the same. LCC pool is maintained in a very good way for lap swimming. That is primarily what I use it for as well as other things that the college offers. I would be really distressed if you replace the pool with a food court because we need exercise at this facility, not places to go and eat. We have plenty of those. I would encourage the Board to maintain the pool and take the part of closing the pool out of your plans.

Terri Wellman: My name is Terry Wellman. I am speaking tonight as President of the ESP Association. As you move ahead to vote on a \$50 million bond proposal tonight, I would like you to remember that the ESP group has been without a contract since July 2010. I am asking that you make the same commitment to the 130 plus ESP members, many of those who will service students in the newly renovated space, as you are committing to these worthy projects. We have been in negotiations for 2½ years and I

ask that you send your team back to the table on August 7 with a fair agreement offer. Thank you.

Todd Kroginick: Hello, I'm Todd Kroginick and I live next door to Chris Laverty. The one thing that I learned from Mr. Laverty is how hard you work, how little you are paid and the passion that brings you to the Board. I want to thank you. The politics have changed in the world and because of cell phones everything is now public. So along with that you are starting to see a trend toward pursuing and prosecuting members of the public boards. One example is South Carolina's pension's fund. It's not a hard for someone who wants to, to come in and create problems for you guys individually. The model is already being established. I hope you guys have a strong policy and procedure in place for the folks that you cast to make sure that you are complying to whatever your mandate is as a community college. As a citizen, I'm concerned that it looks like you guys are often shooting from the hip. You had the trucking school shut down. There couldn't have been much oversight being done by the Board during that decision because you got drivers being hired by Meijer's, you have Peckham building big buildings that take in trucks with products and you have Yellow Roadway hiring 750 drivers this year off the west side of the state and you closed that school. So I don't know how loose you guys are running, but the winds have changed. When people like us know Bob Every, and we know that he was fired for cause of striking a student, supposedly, and 100 parent supposedly didn't see a thing. We are a community school. Look at how fat all of us are and you are closing a community pool. My kids swim and my kids tell everybody how great LCC is. Instead of shutting the pool you should be expanding programs. Thank you.

Cathy Allen: Good evening, my name is Cathy Allen and I have been an instructor at LCC for 12 years, a taxpayer, and also a member of the Greater Lansing Community. According to last month's Board meeting the college is facing a shortfall of \$4.4 million in its current budget. That would be met by increasing tuition and laying off support staff at the college. This month the Board is being asked to approve a plan that would cause for \$67 million in spending; financed by taxpayers like us. I'd like to point out some items in this plan. The planned improvements to properties purchased by the college are budgeted at \$5.4 million and will include a monumental entrance and a park. Do we need another monumental entrance? We have two or three already. Do we need a park? There are parks on both the north and east sides of the college. We are told that these improvements will promote student recruitment, retention, program completion and campus community connections. Do we really believe that students come to LCC for the landscaping? Renovations to the Herrmann Conference Center to make it comfortable for the President and his wife are budgeted are \$0.3 million; more than doubling his compensation. As a faculty member who has worked in A&S I can see the need for upgrading classrooms and labs and improving infrastructure and I agree that these improvements could enhance student learning outcomes. However, during these renovations, faculty has been relocated to hanger size basement rooms with next to nothing in the way of dividers, privacy or quiet area to discuss

collaboration or student issues. A clear violation of federal regulations. It appears that the renovations of the Gannon Building include expenses stairways and a glass atrium. These improvements are being financed on the backs of students and employees at LCC. If the Board once again acquiesces to the wishes of President Knight, they are failing in their commitment to uphold the public trust.

Mary LaVigne: Good evening, my name is Mary LaVigne and I am adjunct faculty. Several years ago my husband and I had to decide whether to fill in our in-ground pool, which is in sad shape or to spend the considerable time on the expense to rebuild it. So on a much smaller scale I am familiar with this dilemma. We chose to rebuild it, even though it meant putting some other expenses like landscaping on the back burner because it would contribute to camaraderie among family and friends as well as a pleasant source of exercise. Of course in Michigan an outdoor pool is only usable in June, July, and August. In the past couple of years, especially in spring term when I bought a membership and invited a family member to join me; I had been using the LCC pool two or three times a week until we opened our pool at home. Swimming for 45 minutes a few times a week not only allowed me to exercise, but also relieve the pain in my leg. It was wonderful to have easy access to a pool at my workplace and considerably less expensive and more possible than paying for a membership at a gym with an indoor pool. I know there must be other people who use the pool for not only camaraderie with student, staff and community members, but also for health. I am disappointed that the social and health advantage of having a swimming pool available to the LCC community will probably disappear. Thank you.

Melissa Kamai-Arambula: Hello, my name is Melissa Kamai-Arambula and I'm adjunct faculty for Aquatics. I think that it is a travesty closing the last of the Downtown Pools, the previous ones being at the YMCA on Lenawee and YWCA on Townsend. I think that closing the only pool accessible to the community, specifically the adult population, during the hours of 6:00AM and 9:00PM is irresponsible and it will cost everyone: the community, the staff, students, and faculty more than the proposed \$18.3 million. Since the proposed closing in 2010, due to the cost of renovation and maintenance, we have submitted a petition of over 1000 signatures, advanced the community cards and had limited ability to expand our advertising and community recognition of the pool and all of its amenities. We have asked for help in a Capitol Project, we have sold shirts, received private donations and some help from the Foundation office. We had hoped to do more with the less. We had a new lift purchased and delivered. We had contractors in house and out of house do surveys on the pool which totaled \$500,000 and three phases. We were very hopeful and naive. We attended many board meetings waiting to hear about the pool and its fate. We continued to work with and for the community. Our enrollment went up and some of our returning students and community members could not even register due to maximum levels in our classes. Then within the past year rumors started flying. The pool would be closed to be a cafeteria was the main one. Then Kennedy closed in spring of 2012 to make room for offices and staff. Then a meeting is held to determine our Plan B when we were not even close to finishing Plan

A. I have looked very carefully at your brochures, the ones marked, LCC Interim Dinning Services Proposal Aramark Higher Education March 2012, The Capitol Projects 2012-14 Build Forward Transforming the Student Experience at the Lansing Community College and your Bond proposal in the back pages of the Agenda. The proposed \$18.3 to renovate the pool into a dinning center/food court is unnecessary and fiscally irresponsible. The food and services community in the downtown area is supported by the community from which staff and students and faculty belong. The addition of the food court would directly compete with all 50 plus of them. I do not know the number of consumers in the Kennedy Cafe but I bet it was less than 2,000 people a day. Projections and proposals are just best guesses at best. It seems that all of your ducks are in a row and just need signatures to carry on with a proposed \$50 million in bonds. It seems that the community does not need a pool. Instead they need a bigger and better food court with glass windows to look out of. LCC does not need to service those in the community that need a pool downtown. The downtown community instead needs another food source because the upwards of 50 restaurants is not enough. The proposed Changes to make the pool operational were \$1.1 million with all the bells and whistles in 2008. The cost of the new LCC Capitol Projects, 50 times that amount. I guess I don't see the point. But, what you have managed to do with these Capitol Projects is amazing on paper. It takes away the fit and gives us the fat. The campus will be beautified and inviting and expensive and maybe the next step for the college will go from community to for-profit?

John Rossey: Hi good evening, my name is John Rossey and I'm also adjunct faculty. Our discussion last year was about the cost and the maintenance. What really impressed me the most about everything we talked about last year was the great diversity of the people who spoke. We heard of elderly people who use the pool, younger people and physically fit people. There were young down to old. Some of you were very moved. It is really truly a community thing. I would hope that maybe with the creativity that you folks have you could still do that and find a place to keep the pool. When I was watching the Olympics the other day, I saw a nice special about Michael Phelps and how he went back to the pool where he first learned how to swim in as a little boy. It really brought back a lot of memories for him. I would hope that the pool could hang on so other people can have that same experience. It kind of bothered me, the word that was use in the write-up, repurposed. The pool is being repurposed. To me that sounds like some market euphuism. I think it is kind of sad. God bless all of you and good to see you.

Cabby Kindig : Good afternoon, my name is Cabby Kindig I'm going into 8th grade and I'm here to talk about the pool. About two year ago I decided that I wanted to do a summer swimming program because I wanted to be on my schools swim team. I Googled it and we found Waverunners at the LCC pool. I joined and it was really great. I've been in it for two years. The pool is so important to the community. It is a place of incredible diversity. I've seen high school students, middle school students like me, little kids learning how to swim and so many people who use the pool. It is a great

program that makes me feel stronger and good about myself. I've gotten better at swimming. It's just an important part of the community. I think that people at LCC could really benefit from keeping the pool. There are a lot of places around campus where you can eat food but there is only one LCC pool. I think it is really important to keep it. Thank you.

Bob Prat: Hi, my name is Bob Prat and I'm the Director of Education of the Great Lakes Surf Rescue Project. I am also on the Advisory Board for the Mid-Michigan Chapter of the American Red Cross, Health and Safety Division. I can talk about all of the benefits and programs that the pool puts on, but I am going to talk about a subject that you may not be aware of. I trained here as a lifeguard and went on to become a lifeguard instructor. I've also taught classes for the Police Academy at the LCC pool, for the Fire Academy, paramedics and firefighters throughout the area. These people go on and risk their lives every day. If they don't receive water safety training at the LCC pool it is likely that they will not receive the training. This will put themselves at risk as well as putting others at risk. Drowning is the second leading cause of accidental childhood death. Every year we lose more and more people to drowning. This year we're at record numbers. There is a shortage of lifeguards across the country. Thankfully the Mid-Michigan area hasn't been struck by that problem; partially because we train lifeguards here at the LCC pool. Closing the pool would have real long term implications, not only for the community but for the public safety providers in this community. Thank you.

Jane Ringenberg: Good evening, my name is Jane Ringenberg and I'm a 30 plus year taxpayer here in Lansing. Tonight I am here to ask you to maintain the pool that is available to the citizens and student who support this institution. Low cost aquatics has become essential as we age requiring more exercise to be able to maintain a healthy weight. In the last 100 days I have been in the pool 75 times. Ten days after major surgery I was back in the pool. A broken foot wasn't enough to keep me out of the pool. I've dropped 40lbs that I gained when I quit smoking in the last two years swimming. Spending time in deep water is good for both the body and the soul. It is a rare open swim these days that a new face isn't there. We're having more and more regulars return to the pool. I think as more people discover that you don't have to be a Lansing Community College student to use the pool, we will have more people use the pool and I don't think we would have to repurpose the pool, but I think we should at least keep a pool. If it is not this pool than perhaps we should find a new or better pool somewhere. Thank you.

Iian Mull: Hello, my name is Iian Mull. I was born and raised in Lansing and I have been using the pool since I was 2-months old. So about 35 to 36 years now. I was a US National Swim Team Member for eight years. I also qualified for the 1996 Olympic Swim Team as an alternate. I represented the United States in countless international competitions. Fortunately I had the opportunity to swim and train at LCC to get me to that high level. My highest ranking was being 8th in the world one year. I really think

that if LCC wasn't here, I wouldn't have had that opportunity. If we close the pool we are stopping someone else's dreams. I think as we are watching the Olympics and we see these great heats, the Lansing area will not have any Olympians because we don't have the facility for them to swim. Haslett or Okemos may have some, but Lansing won't until we support that. I'm really going to encourage you to keep the pool open for the future Olympians and for all of the other reasons we heard today. Thank you for your time.

Claire Beckett: Hi, my name is Claire Beckett. My Sister Zoe and I often swim at the LCC pool and every time swim there has been many different kinds of people. I think it is important socially to the children because in many cases they don't have the opportunity to get in and swim. I think it is a very important habit to start early. Also with this being an Olympic year swimming always gets a big boost of popularity after seeing it on primetime TV. It becomes a big talking point. I think it is irresponsible to society to cut peoples hope and dreams short by not giving them the opportunity to even get in and try it. Thank you.

Richard Mull: My name is Richard Mull and I am here to talk about the issue of the pool and repurposing it for a food court. I talked to my Dean Margie Clark and said I would really feel comfortable if we repurposed the pool for a food court if we put in places like the purple onion, the purple carrot, or better health. My concern is with what we are going to put in there; vendors like Taco Bells or whatever they are, and they are going to sell fast food and those fast foods are going to promote the very thing that you read in the newspaper. I think you have a responsibility to make sure that we have an opportunity in this community to attempt to curb obesity. Our Governor talks about it and our President talks about it, unfortunately our President here doesn't talk about it and I hope that you talk about it in your discussion in closed session. This is an important thing in this town. This is a community pool. I think that four of you were at least born and raised in this town. Sure we can go to the Mac at \$115 a month. Sure they we go to the Y at \$74 a month, but they can come here on a pool pass and they can swim here on weekends and during the week. Please consider wisely what you are doing and the long-term ramifications. A food court, no. I don't think a food court is a good idea. Thank you.

Katherine Kilpatrick: Hi, I'm Katherine Kilpatrick and I have a couple of kids that swim in the pool. I have spoken to you at previous Board meetings and my kids have spoken to you. Each time we come, we speak in support of the pool that is supposedly going to be closed for something. Each time we are here it is for something different. So it is not that you are saying to the community, we really want this particular great program and we are trying to find a place that works at our college and something is going to have to give for it to be here. Instead you are changing what you want to do with the space which basically just says, we don't want the pool. That just feels really sad to me. Right now I am not speaking as a parent of kids that swim in the pool now, but as a person of the community and as a person who is trying to select colleges for my kid

and where things are offered where he would want to be included and I don't think he cares about a food court, but he'd want there to be a pool because that would be important to him. Kids that I have seen swim here are now taking classes here at LCC. It was someplace that they became use to, so you have a partnership with the community when you offer a pool to the community as well as your students. I believe that you gained students because of it. Thank you.

## **PRESIDENT'S REPORT**

### **Informational – Strategic Capital Budget “Build Forward”**

Dr. Knight made the following comment:

*“Lansing Community College tells its students that if they start here, they can get there. By there, we mean anywhere their academic and career aspirations lead them.*

*Tonight, this Board has an opportunity that very few boards before you have had; the opportunity to lead a major transformation of Lansing Community College that will set our students on a course to even greater success over the next two decades.*

*Aging infrastructure and outdated learning spaces necessitate significant capital investment. They are at the end of their predictable life cycle and is necessary to remodeled them and bring them up to date.*

*The proposed renovations are based on a comprehensive needs analysis and the Facilities Master Plan. “Our students are the beneficiaries of this plan, which will create dynamic and adaptable teaching, learning, and support environments.*

*The plan includes technology-rich classrooms and labs, common areas that promote student interaction, and inviting environments that will appeal to students and enhance campus-community connections.*

*Student engagement, achievement, and wellbeing are the priorities. We know that students who form meaningful relationships with other students and with faculty are more likely to complete their programs. The plan provides spaces that encourage social interaction and integrate students into the campus community.*

*The plan includes major renovations to the Arts & Sciences Building, the Gannon Building, the Health and Human Services Building, the Library, the Mackinaw Building, Herrmann House, West Campus, and Mason Jewett Airport.*

*We will also make improvements to our campus grounds, implement an Information Technology Disaster Recovery System that will ensure the continuity*

*of information technology services in the event of a catastrophic disaster, and combine the Star and Higher One cards into a single card with enhanced security and identification features.*

*The renovation of the Arts & Sciences Building will increase the number of our science classrooms, general education classrooms, and chemistry and biology labs. At the end, we'll have a facility that will be equal to or better than any in the nation for the teaching of science at the freshman and sophomore levels.*

*The renovation will also consolidate student academic support areas into a single convenient location and add new office space for faculty and departments within the Arts & Sciences Division.*

*The renovation of the Gannon Building includes the creation of a student commons/food court that will promote connections between students, as well as a one-stop student services center that will bring together admissions, enrollment, registration, academic advising, and counseling resources.*

*The new commons and food court will serve more than 2,000 guests each day.*

*The finishing of existing unoccupied space on the third floor of the Health and Human Services Building will provide much-needed meeting and collaboration space for the Downtown Campus.*

*Enhancements will be made to the Library's teaching-learning environment. Renovations to the Mackinaw Building will increase the number of classrooms and provide additional room for The Early College and High School Diploma Completion Initiative.*

*Renovation of Herrmann House will include the removal of hazardous materials and the updating of mechanical, electrical, plumbing, and structural systems to comply with current building and safety codes.*

*West Campus renovations include expanded facilities for Computer Information Technology, Commercial HVAC, and the Welding and Building Construction Labs.*

*An upgrade and expansion of learning facilities at Mason Jewett Airport will enhance the reputation of the Aviation Maintenance program as a center of excellence.*

*LCC is committed to making its campus a safe and pleasant place and to being a good neighbor to those who live and work in downtown Lansing.*

*We strive to make our campus attractive and vibrant in ways that highlight the natural beauty of the area, creating pride and a "sense of place" that promotes*

*student recruitment, retention, program completion, and campus-community connections.*

*Our plans include a new north entrance to campus and the Capitol Avenue corridor with green space as well as environmentally friendly parking lot improvements.*

*We will do all this in a fiscally responsible way that invests 67 million dollars at no additional cost to the college's budget. The annual capital and debt service commitment will not exceed the amount we have spent annually over the last three years.*

*LCC is in a financially strong position. We were recently rated AA by Standard & Poor's and Aa2 by Moody's. By undertaking these projects now, we also benefit from low interest rates and lower-than-average construction costs.*

*The economic impact of these projects on the Lansing economy will be profound. They will infuse new money into the Lansing economy through construction expenditures, increased business volume, and several hundred jobs over the 30-month construction period. In addition, this 67 million dollar initiative is expected to have an overall positive economic impact on the city of between 400 and 500 million dollars.*

*Multiple funding strategies will be used. The State of Michigan capital outlay appropriation will fund nearly 10 million dollars of the Arts & Sciences Building renovation. The College has 11.4 million dollars for these projects. The College will request 1.3 million dollars from LCC Foundation capital funds, and the remainder will be financed with a bond issuance of approximately 45 million dollars, including the cost of issuance.*

*Since the renovations do not expand the footprint of existing buildings, operational costs are projected to remain consistent with current costs as impacted by future CPI escalation. In some instances, such as the Arts & Sciences and Gannon Building renovations, the College is expecting to benefit operationally from new mechanical and window systems that are more energy efficient.*

*On behalf of my staff it's a privilege and great opportunity for LCC and we recommend that you adopted this Strategic Capital Budget."*

Trustee Meyer: "Are there any questions?"

Trustee Canja: "One of my first questions is about the general vision behind some of the changes. I know I have had some conversations about that. Let me try and summarize it and you tell me if I got it right. I have said this before, LCC is an awesome resource. We offer phenomenal programs here. Sometimes there is a

perception that community colleges don't offer the same level of education that you can get at a university. We offer a phenomenal program, but the perception in the community is not always that. I don't think there is that understanding. So if I'm understanding exactly what some of our mission is behind the changes...is it that when we enhance our facilities and our capabilities, then the perception in the community is that enhanced level of education that people will receive at LCC that will match the type of instruction that we currently give and the type of programs that we currently offer. I'm asking that question."

Dr. Knight: "Yes as well as in the future. We will be digital, going from analog and I firmly believe that our facilities will be equal to or better than facilities at any college or university across the nation for freshman and sophomore instruction."

Trustee Canja: "I'm generally in support of the types of physical renovations that we've done around the campus because I do believe that it has an impact on people coming to the college and people's perception of the college. When we pay attention to detail, when our college looks like a college that the people have in their mind; an institution of higher learning. It makes a difference and it helps us recruit students and I think more people come to the college campus. I think as we face declining enrollments or greater competition, then it is important for us to take care of the college and to continually improve. I am reminded that even though times were tough when GM was in bankruptcy they still pursued the Chevy Volt. This was a huge initiative. So you have to do both things. You have to be fiscally responsible but you also have to think ahead. So having said all of those things that I am in support of, I have some specific questions also about what we're doing. Some of those are about the pool. I am not really clear about what swimming opportunities are available in our community. I hear a lot of people say this is the only pool available in Lansing. Then I've heard some say there are a lot of other pools available. Is it mostly that there are no lap pools available or that our pool has more hours available. I don't understand what is not available."

Dr. Knight: "I don't know the answer on lap swimming."

Trustee Meyer: "I swim every day. Just like the YMCA program, it begins at 6:30 a.m. and continues until 10:00 p.m. Between all of those times there are times for laps. There are certain times when the pool is used partially for water aerobics and then there are lap times available."

Trustee Canja: "Where is that?"

Trustee Meyer: "That's Haslett."

Comments from Margie Clark were inaudible. (Comments weren't made in the microphone.)

Trustee Smith: "I am definitely for us building a Student Center and I do believe it will help with our student success. My concern with getting rid of the pool is the fact that it is the only downtown pool and because it does offer lap as well as instructions. The students that may be able to participate in the programs will have to go outside of the area. We are a community college and that does greatly concern me, because it does mean that they will have to go outside of the area and will they have the ability to do so. They may not have the ability to go to Mason and at this point I have not really heard a comprehensive plan that will accommodate all of those students and those programs. One of the things that I did hear that does pose concern for me is that there was an A plan that was presented and then a B plan that was presented but the B plan was what was looked at and not the A plan. So there was some effort by our community to try and come up with some kind of plan so that we could keep the pool. From what my understanding is to correct a comment that was made, "that there is just an effort to get rid of the pool", this is not just simply an effort to get rid of the pool. I thank the President for sharing the vision of our college regarding the renovations that the Board is looking at. It is a comprehensive plan and it is something that the Board has grappled over. It is not something that we take lightly as a Board, but I do have those concerns as it relates to the pool and that it is not just simply an effort to get rid of the pool and just trying to put something there. There is logic to what it is that the President and staff have submitted. Are we saying that 2,000 people will be able to use the new facility verses the fewer number, probably less than 100 a day using the pool?"

Trustee Canja: "That's my question. I've heard differing number about how many people actually use the pool on a daily basis. Can someone tell me how many people actually use the pool? I know that some have counted, but I would like to hear from some of the community members, how many people do they see at the pool?"

Dr. Knight: "I've had some experience with counting. I ask the LCC public safety unit to engage in counts. Absolute counts. They did this on three different occasions, during different months. They literally counted how many were in the pool each week. Somewhere between 80, 90, to 130 people was the counts that I got back as to how many people were actually in the pool during the week.

Trustee Canja: "I want to hear someone from the community."

NOTE: *Comments made from the audience were inaudible.*

Trustee Canja: "I want to hear from whoever is involved from different swim programs."

Margie Clark: "Our numbers of enrollment for the Aquatics Program for Fall 2010 was 112 students and for Fall 2011 we had 86 students."

Trustee Canja: "Those were people enrolled. Does that include everybody who might be in the pool?"

Margie Clark: "We have open swim every day. Our memberships are between 60 and 70 pool memberships a semester."

Trustee Canja: "So no-one else can swim in the pool unless they have a membership?"

Margie Clark: "On the weekend they can swim. We have an open swim for families on the weekends. During the week you need to have a pool membership."

Trustee Meyer: "Is that on a semester basis?"

Margie Clark: "Yes, on a semester basis, Fall students who are enroll for this semester are 86. So the number enrolled in classes is 86 students."

Trustee Meyer: "Thank you"

Representative from Waverunners: "Waverunners Delphinus Swim Team utilizes the pool Monday, Wednesday and Friday for all of the kids you are looking at 40 to 50 students who are not in LCC. Tuesday, Thursday and Saturday we have the Delphinus program; 15 to 20 students in a block between 2:00 and 5:00 p.m."

Trustee Canja: "I was just trying to get an idea of what the actual count is of people who are using the pool and if there are people who are using the pool who are not in the membership count or aren't in the enrollment count. It appears that there are community swim people who are not in those two counts. Right now I am up to 250. Are there other people using the pool?"

Marjorie Clark: "There is a session for extricating individuals from water for firefighters and paramedics. Our students utilize that within their curriculum."

Jerry Hollister: "That is in addition to the 86 enrolled."

Marjorie Clark: "Correct, but we have repeat people that swim during the day Monday – Friday; one person five days a week. We may have 30 people that swim during the noon hour. To give a fair number is to asset once a week for weekend swimmers and for people that swim during their lunch hour, if they swim every day we would have duplicate usage."

Trustee Canja: "But people who eat every day, we probably counted them every day too, but I understand what you are saying."

Trustee Proctor: "There are two issues for me. One is the fact that the pool has to be retrofitted. There are substantial improvements that must be made. I've heard a figure today, \$500,000. I believe when this matter was before us the Administration had a figure in the range of \$6 million. So that has to be factored into whether it's worth it. The other item has to do with pool usage. Now this matters been before us several months ago and I would have thought that those who have an interest in the pool on both sides of the issue would have done some work to try to identify how much usage there is of the pool; whether it's on a daily basis, weekly basis or monthly basis, and to the extent that there are students at LCC who are enrolled in aquatic classes or whatever use. I think it's a little late to come up with some numbers that range all over the landscape. I'm prepared, as I was then to say that we ought to repurpose that area because I don't think it's worth the investment. I believe it's got to be at least \$4 million and probably \$6 million to make the renovations. I've toured the pool area from top to bottom. Underneath as well as above so I know what that space looks like."

Trustee Woods: "What is the alternative plan for the pool? If we have different people using it and classes, are we eliminating the programs? What are we doing and what arrangements have we made?"

Dr. Knight: "There are two parts to this. One is the LCC swimming pool and the other is our pool related programs. We think well of the pool related programs and anything having to do with instruction, teaching and learning in water, we think well of. We would be glad to work with all who are interested at continuing the aquatic related programs offered by the college but we recommend the closing of the Lansing Community College swimming pool."

Edward Woods: "I'm I hearing correctly that you are looking to continue the current programs at another facility."

Dr. Knight: "At other pools."

Trustee Woods: "What about the training that is not registered as she mentioned earlier for police and fire? What alternate plans are being made for those?"

Dr. Knight: "We'd be glad to work with anyone who's interested. If they come forward and say "would you work with us on finding another pool", we'd be glad to do that. From my point of view I wanted to know how many people use the people every week. I had public safety count for me, because I've had experiences in some of these counting issues. They did it for three different weeks. I have those numbers and I didn't do it again. I could have, but I thought that three samples were adequate."

Trustee Hollister: "I think Edward covered it. When we talked about this awhile ago, one of my concerns was what we are going to do with the classes we currently have."

I'd like to hear what the specific plan is, but also for the fire and paramedics because those are important part of instructions. If we aren't going to support that any longer directly we need to still support it indirectly by partnering with someone in the greater area. Those were some of the suggestions from before. I did want to echo what Trustee Canja said about overall impression of the campus and how it upgrades perception. It's only one data point, but recently I brought the President of our company, an MIT graduate. We're a high-tech company that builds particle accelerators. When we came over for a program recently we saw the 3D classroom. Coming away from that program he didn't realize LCC had all of these great programs here. He just thought of a community college as a run out of a shoe box sort of thing. It changed his impression. I think these kinds of upgrades we are doing are important as you've said for impression; not just for community members but for the students who are coming through. This is what is going to continue to attract."

Dr. Knight: "In talking about these issues with others. I'm tempted at times to show photographs of 40 year old plumbing, but I trust that all of us can imagine 35 and 40 year old plumbing in both Gannon and in Arts & Sciences and the notion that these buildings were designed in a different time. We'll have improved air quality in Arts & Sciences for example; that's important. I don't want to create the impression that there's form and function, but this is huge function and necessary and important remodeling that we don't think in good conscience we can neglect. We're also interested in landscaping because I think that's a part of being a good neighbor, a good citizens and anchor of downtown; just taking care of your assets. This is function, this is student centered, teaching and learning. That's what this project is about and yes you could go build on a whole new student commons area but that would increase our square feet and the first time construction cost would be considerable. We don't think well of that choice, we think it is better to use an existing space; a space that's going to require some millions of dollars to fix. Yes, you could argue, couldn't you get along one more year? Couldn't you go six more months? Couldn't you just make some of the showers work? To do this right you'd have to and should accommodate the handicap. I mean rebuild all parts of this. There are voids under the floor of the pool. There's been chlorine in the air. There are serious issues there and we've weighed them. My conscience is troubled about the closing of the pool. I wish it wasn't 35 years old but, it is and it's at the end of its life whether we like it or not."

Trustee Rasmusson: "I am not persuaded by the numbers I have heard from the opponents. I was adding numbers up as they gave them and they were within 40% of those that public safety got from actually counting. Its minuscule compared to the numbers that would be using the alternative; the food court and social areas. I support the Administration's proposal.

Trustee Canja: "For me I have a couple of dilemmas. One is from this conversation and conversations we've had before. I see a real value to the community that has been built up around the pool. One of the ideas of a community college, and fostered

success of a community college, is finding places where people belong and where they feel included. The pool seems to have a very strong community of people. It has fostered a very strong community. I think that is very important and find that to be an important factor. I do believe that we haven't capitalized on the outreach that could center around the pool. I recognize all of that. For me the dilemma is that I also recognize we don't have a good student's commons here, which is another way of giving people a way to feel like they belong to a community. We don't have a good student center where people can come, and hang out, and be part of the college community which includes food and also a commons area. So I recognize that there is a great need for that and I also recognize that it's probably going to serve more people than the pool. The dilemma for me is that I also feel very strongly that Michigan being the water wonderland, ought to be very committed to drown proofing, to life saving and swimming lessons. For me personally this is a real dilemma. When I try to weigh the two, it's hard to figure out what to do. I also have toured the pool and the pool works as it is, but there is no question that it needs some serious upgrades. It really needs some serious upgrading. If we are going to do the pool, it should be state of the art. Right now even those who love the pool would admit that it works, but it really isn't where we would like it to be as a community college. I honestly don't know how I'm going to go on this because I find it to be a real dilemma."

Trustee Canja: "Where did we get the numbers for 2,000 students a day for the cafeteria area?"

Dr. Knight: "That's the number that uses the Kennedy Cafeteria."

Comments from Chris Strugar-Fritch were inaudible. (Comments were not made in the microphone.)

Trustee Canja: "In our previous discussion about our renovation of the Arts & Science, there was a great deal of concern about fixed and flexible office space. I remember bringing up the fact that I'd seen in some places some flexible dividers that also provided privacy and security because they had doors on them and high walls. I just wanted an update on what the actual plan is now for those spaces, for faculty in A&S."

Dr. Knight: "We're still working on it. In summary it would be flexible, but with some of the provisions that we've talked about in terms of security and locks."

Comments from Chris Strugar-Fritch were inaudible. (Comments were not made in the microphone.)

Trustee Hollister: "Just a comment that we used those at Cooley when I was there and those were very effective. The privacy issues were not an issue."

Trustee Smith: "I think the thing that appeals the most to me is that the plans for a student centered commons area encourages learning in the classroom. This is so critical when we look at student success and we have invested a great deal of time as well as dollars into working on student success and positioning LCC to be a place where students can achieve and have success at a greater level. Right now LCC is probably at the Top 100 in terms of graduating students throughout the country. This is definitely a necessary thing. The thing that I struggle with is that sometimes when we do things you may have to have unwanted change to move forward with progress. Losing the pool is definitely an unwanted change, but I do believe it will cause us in the future be able to do the things that we need to ensure success on a very large scale. We can say that people don't really look at our campus, but they do. When I look at our college I constantly have people approach me about how our well our facilities look. At the same time when it comes to our Arts & Science Buildings in terms of classroom and labs, we are sorely lagging behind. We live in a day and a time where we have to have the technology for your students. We do a good job at what we have, but with what is being proposed we can do a much better job and serve many more students and that is so vitally important for our future. We do a good job, but we have to do better at what we do and it is our fiduciary responsibility to make sure we do the best with the people's assets because this is the community assets. This is definitely a huge wrestling match, but at the same time I can't allow myself to not do what I feel is best because of some unwanted changes."

Trustee Canja: "My question is generally about technology. As we are going through these renovations, what are we building into the infrastructure to position us for taking advantage of what's going to be happening in online learning. As we transition from facility based to online learning, I would want us to be ahead of the curve."

Dr. Knight: "I don't find any evidence that high school graduates are going to stay in their bedrooms. I think that they'll continue to come to community colleges for a variety of reasons. There are just no indicators that students won't come here or any other community college. We are planning on a presence similar to what we have now in terms of enrollment. Our enrollment fluctuates between 19,000 and 21,000 overall. We are building into all of the technology infrastructure that we might. We're going from an analog to digital. I think that you'll find that we're able to accommodate technology as it changes, because it is every changing and Lansing Community College will be well positioned to adapt to contemporary as well as future changes in technology."

Trustee Canja: "I want to make another comment that I think is important with respect to the Herrmann House and the renovation of the Herrmann House. I support it and I do believe that we should renovate that house. It is old and it does need renovations, but the question is what do you do with it. I'm very happy that the President has agreed to live downtown on campus. We have heard from a lot of people that this is a very positive move to bring the President downtown to live in the downtown area to

make it more like a community. As we work on the revitalization of our downtown area we want it to be seen as a place where people live and where they work so I'm pleased about that and I think it will be an enhancement. As we go forward and we transition in the future with other Presidents, I think it's going to be an attraction. It will be helpful to us and help make LCC again something that is seen on par with universities and other colleges who have on campus living for their Presidents because they are there, they are engaged, they are part of the community and part of the campus community. So I'm personally pleased with that and I'm happy that he has agreed to do that."

### **Informational – Resolution Authorizing Issuance and Sale of Community College Bonds**

Rachel Eubanks, from Robert W. Baird, gave an overview of the issuance and sale of community college bonds.

William Danoff, from Miller Canfield PC, gave an overview of the bond resolution which is on file with the official Board meeting materials.

### **Information Item – Update on Honors College**

Evan Montague presented a PowerPoint presentation which is on file with the official Board meeting materials.

## **Closed Session**

IT WAS MOVED by Trustee Woods and supported by Trustee Canja that the Board go into closed session for the purpose of discussing the purchase sale or lease of real property.

Roll call vote:

Ayes: Canja, Hollister, Proctor, Rasmusson, Smith, Woods, Meyer

Nays: None

Absent: None

The motion carried.

The Board entered into closed session at 8:12 p.m.

The Board returned to open session at 9:14 p.m.

Roll call:

Present: Canja, Hollister, Proctor, Rasmusson, Smith, Woods, Meyer

Absent: None

## **President's Report**

### **Action Items – Strategic Capital Budget “Build Forward”**

IT WAS MOVED by Trustee Canja and supported by Trustee Smith to approve the Strategic Capital Budget and support the bonding proposal with the caveat that LCC not closed the pool at this time, and asked that the Administration come back to the Board with some additional options.

Trustee Smith stated that she does trust in the changes being proposed, but the pool is something she sees as an unwanted change. She stated that she believes that the changes being proposed will enable LCC to a new dimension of growth that the college needs for the future.

Roll call vote:

Ayes: Canja, Hollister, Rasmusson, Smith, Woods

Nays: Proctor, Meyer

Absent: Nays

The motion carried.

### **Action Items – Resolution Authorizing Issuance and Sale of Community College Bonds**

IT WAS MOVED by Trustee Hollister and supported by Trustee Smith that the Resolution Authorizing Issuance and Sale of Community College Bonds be approved.

Roll call vote:

Ayes: Canja, Hollister, Proctor, Rasmusson, Smith, Woods, Meyer

Nays: None

Absent: None

The motion carried.

## **Chair's Reports**

### **Appointment of Ad Hoc Committee**

Trustee Meyer stated that he is going to appoint an Ad Hoc Committee on Future Trends to meet the request of Trustee Rasmusson. He appointed Trustee Rasmusson and Proctor.

## **Public Comment**

There was no public comment.

## **Adjournment**

IT WAS MOVED by Trustee Proctor and supported by Trustee Hollister that the meeting adjourn.

Roll call vote:

Ayes: Canja, Hollister, Proctor, Rasmusson, Smith, Woods, Meyer

Nays: None

Absent: None

The motion carried.

The meeting adjourned at 9:17 p.m.